



Elevating the Next Era of Obesity Care

Company Presentation

August 2026

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Kailera Q2 2026 Highlights

Important progress across four clinical-stage programs demonstrating depth and breadth of obesity pipeline

- IND for ribupatide oral active with U.S. FDA, initiation of global Phase 3 obesity trials planned for 1H'2027
- Ribupatide injection Phase 2b high-dose trial in obesity fully enrolled, data anticipated in mid-2027
- Expanded executive team to strengthen technical operations capabilities and corporate affairs leadership
- Strong cash position expected to support execution of multiple clinical milestones with runway into mid-2028

Elevating Obesity Care to Meet Patient Unmet Needs



UNPRECEDENTED GLOBAL MARKET OPPORTUNITY

Strategic focus on obesity – a chronic disease that affects over **1 billion people worldwide** and drives **more than 200 comorbidities**, and remains a largely **untapped market** with single-digit treatment rates

DIVERSIFIED GLP-1-BASED PIPELINE

Four clinical-stage programs specifically designed to address critical needs in the current treatment landscape by providing both injectable and oral options

CATEGORY-LEADING RIBUPATIDE FRANCHISE

Ribupatide injection (in Phase 3) has potential for **greatest weight loss**¹
Ribupatide oral (Phase 3-ready) showed **highly differentiated tolerability**²

VALUE-ADDING PARTNERSHIP

Hengrui partnership **informs and accelerates** global development plans and provides access to additional novel therapies

WORLD-CLASS LEADERSHIP

Management team and Board with **deep expertise and significant experience** developing and commercializing leading therapies, particularly for metabolic diseases

Experienced Team with Track Record of Building Successful, High-Impact Companies



Ron Renaud
Chief Executive Officer



Scott Wasserman
Chief Medical Officer



Jamie Coleman
Chief Commercial Officer



Doug Pagán
Chief Financial Officer



Kathleen Tregoning
Chief Corporate Affairs Officer



Paul Burgess
Chief Operating/Business Officer



Nur Nicholson
Chief Technology Officer



Paula Cloghessy
Chief People Officer



Scott Akamine
Chief Legal Officer



Board of Directors

John F. Milligan, PhD
Board Chair

Andrew Kaplan
Partner, Bain Capital Private Equity

Ron Renaud
President and Chief Executive Officer

Adam Koppel
Partner, Bain Capital Life Sciences

Frank Clyburn
Former EVP, Division President, Merck

Shelley Liu, PhD
China Head of Corp. Development, Hengrui

Christopher Hite
Chairman, Partnering & Investments, Royalty Pharma

Martin Mackay, PhD
Co-Founder, Rallybio

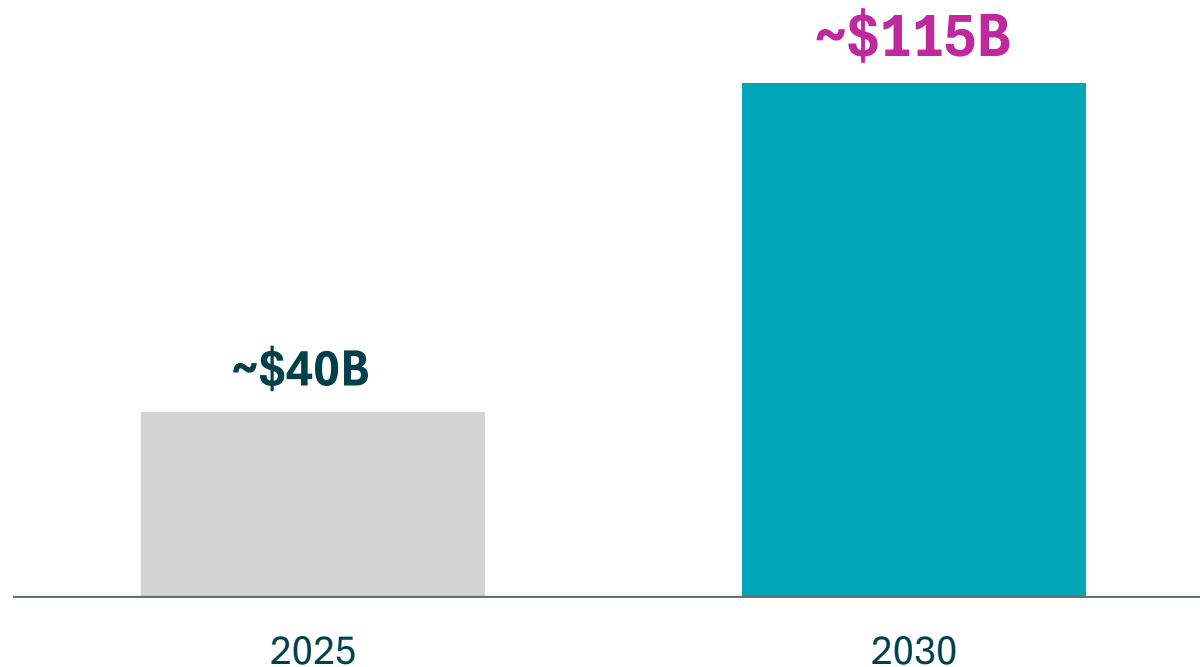
Launched in October 2024 with
\$1.6B+ raised to date

World-Class Founding Investors



Global Obesity Market is Expected to Reach ~\$115B by 2030

Global obesity market growing **3x** by 2030¹



Growing worldwide **treatment rates**

>20M Medicare patients unlocked

Patient journey spans **multiple therapies**

Oral options expanding market

OUS market growth

Kailera will play in a fast-growing market still taking shape

Kailera Pipeline Designed to Address the Most Critical Needs of the Future Market

Patients with Higher BMI

- **More weight loss needed** for the ~50% of adults with obesity living with BMI 35+ by 2030¹
- **Injectables will remain foundational** for patients needing significant weight reduction

Patients with Lower BMI

- **Lower GI side effects** needed to achieve optimal efficacy and treatment persistence
- **Orals to unlock adoption** for those averse to injections or with more modest weight loss needs



= Injectable peptide = Oral peptide = Oral small molecule

Rapidly Progressing Four Clinical-Stage Product Candidates with Near-Term Value-Creating Milestones

PRODUCT CANDIDATE	ROUTE OF ADMINISTRATION	MECHANISM	Global Clinical Stage				ANTICIPATED UPCOMING GLOBAL DEVELOPMENT MILESTONES
			PRE-CLINICAL	PHASE 1	PHASE 2	PHASE 3	
Ribupatide injection (KAI-9531)	Injectable	GLP-1/GIP Receptor Dual Agonist	Registrational Doses Higher Doses				Phase 3 data in 2028 Phase 2b high-dose data in mid-2027
Ribupatide oral (KAI-9531-T)	Oral peptide	GLP-1/GIP Receptor Dual Agonist					Initiate Phase 3 trials in 1H' 2027
KAI-7535	Oral small molecule	GLP-1 Receptor Agonist					Phase 2 topline data in 2027
KAI-4729	Injectable	GLP-1/GIP/Glucagon Receptor Tri-Agonist					Initiate Phase 1 in 2026 with topline data in 2027

Hengrui Partnership Adds Strategic Value and Optionality

- Robust clinical data sets **inform and accelerate** global development plans
- **Access to innovation and rapid development** across new mechanisms and formulations with
 - Right of first refusal on certain additional metabolic assets from Hengrui
- Continued data generation in obesity and related conditions **informs future strategy**
- **Established manufacturing capacity** in China can supplement U.S.-based supply chain



- **Ranked #1 most innovative company in China¹**
- **Pharma Exec's global top 50 pharmaceutical company since 2019**
- **8th largest pipeline globally²**



Kailera's Diversified GLP-1-Based Pipeline



Ribupatide Injection

GLP-1/GIP Receptor Dual Agonist

BMI 35+ Represent an Attractive Market with Highly Motivated Stakeholders

60M+

US adults expected to have BMI 35+ by 2030¹

Weight loss is a leading treatment goal for BMI 35+ across stakeholders



Patient: In consumer-driven market, highly motivated to seek **transformative weight loss**²



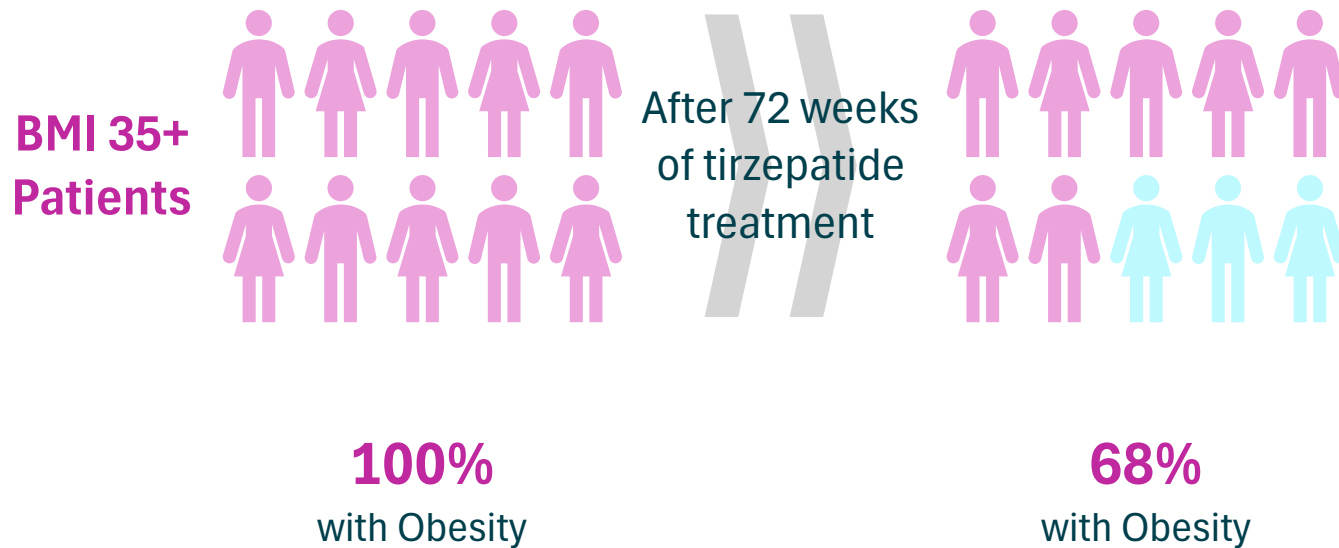
Provider: **Urgency to address weight** in an easily identifiable, high-risk population³



Payer: **Medicare Bridge unlocking adoption**⁴, **higher likelihood of reimbursement** due to strong health economics⁵

Existing Options Do Not Provide Sufficient Weight Loss for BMI 35+ Patients

After 72 weeks of tirzepatide treatment in SURMOUNT-1¹, **68%** of patients with BMI 35+ at baseline still live with obesity and at potential risk for obesity-related comorbidities

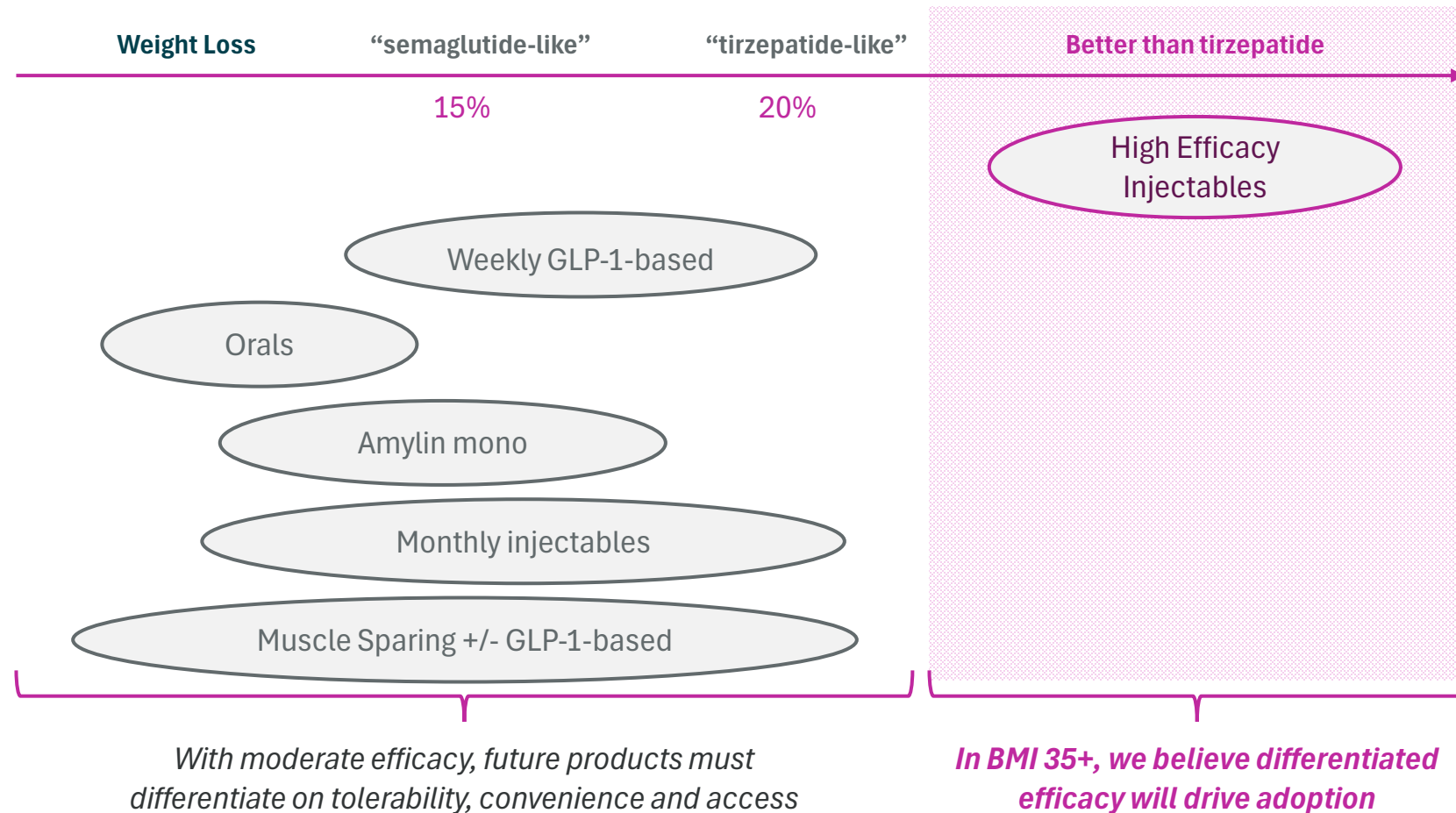


Research suggests that **efficacy is patients' most unmet need once on GLP-1 therapy**²

- **50%** of experienced patients cite efficacy as a top challenge once on therapy
- Insufficient weight loss is the **#1** negative surprise – ahead of side effects or cost

Very Few Pipeline Assets Can Address BMI 35+ Unmet Need

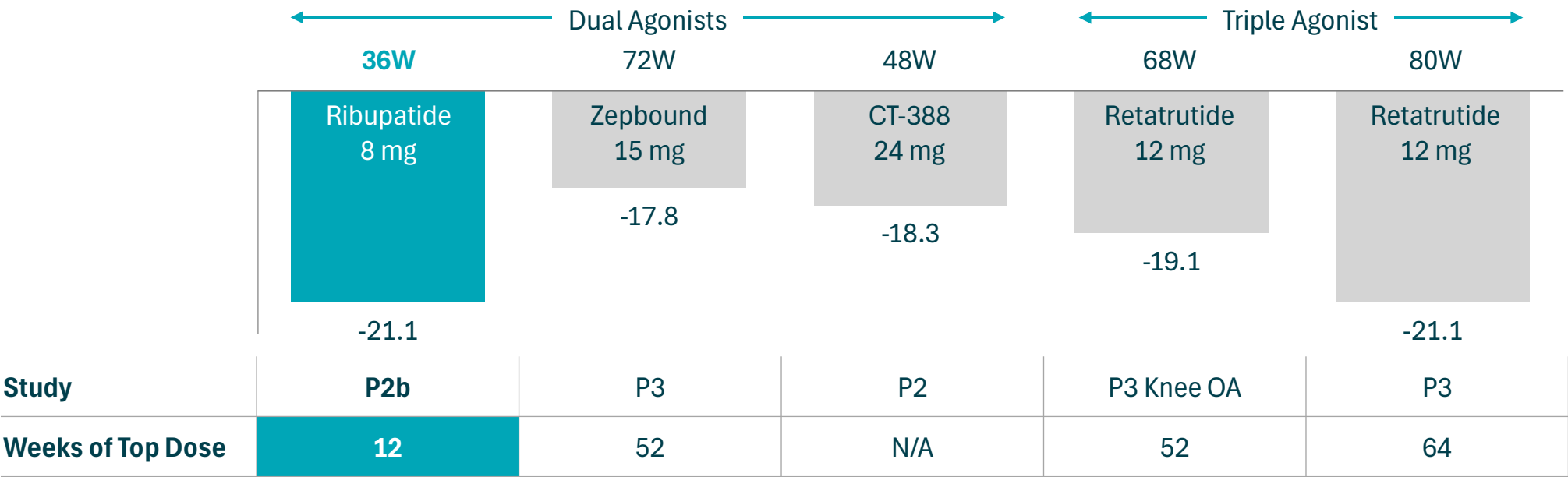
We Believe Few Products are Positioned to Compete in BMI 35+



Ribupatide Injection has the Potential to be a Top Choice in BMI 35+

Among Limited Options for People with BMI 35+, Ribupatide Injection has Potential for the Greatest Weight Loss

Comparison of Percentage Change in Body Weight*
Weight from Baseline Compared to Placebo Treatment Policy Estimand¹



*FOR ILLUSTRATIVE PURPOSES ONLY: No head-to-head clinical trials have been conducted; Differences exist between trial designs and participant characteristics, and strong caution should be exercised when comparing data across unrelated trials; ¹ Cross-trial comparison of Treatment Policy results: N Engl J Med 2022;387:205-216 (SURMOUNT-1); Roche CT-388 Ph2 Results Press Release on Jan 27, 2026; Retatrutide Ph3 Knee OA Results Press Release on Dec 11, 2025; N Engl J Med 2023;389:514-526 (Reta Ph2, Hybrid estimand reported in Supplementary Appendix)

Ribupatide Injection: Potential for the Greatest Weight Loss



Ribupatide Injection (KAI-9531) *Injectable GLP-1/GIP*

KaiNETIC Global Phase 3 Ongoing

- Focused on unmet need and maximal weight loss
- Three Phase 3 trials ongoing evaluating doses up to 10 mg over 76 weeks, including a high BMI (35+) trial

Designed for Category-Leading Chemistry

- 3x more potent on GLP-1R and 0.5x on GIPR compared to tirzepatide¹
- Approximately 7-day half-life vs. 5 days for tirzepatide¹

Potential For Greatest Weight Loss

- **Mean weight loss of 23.6%²** reduction from baseline with 8 mg at 36 weeks in Hengrui Phase 2 trial
- High-dose Phase 2b (up to 20 mg) designed to more fully assess ribupatide's potential to deliver category-leading weight loss

Strong Clinical Validation

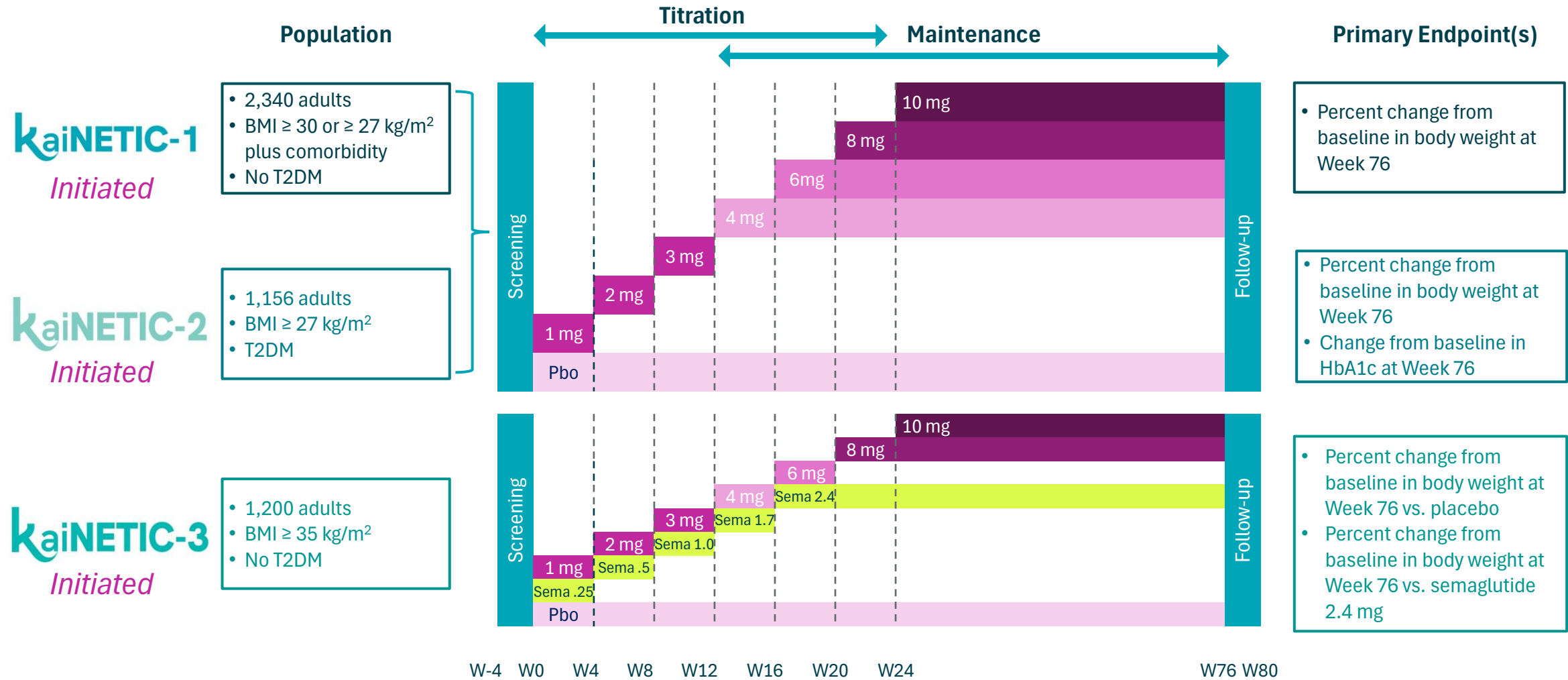
- 2,500+ participants dosed, exposure out to 52 weeks
- Data from two Hengrui Phase 2 trials and one Phase 3 trial in obesity

GLP-1R = GLP-1 receptor; GIPR = GIP receptor

¹ In vitro cell assay comparing ribupatide injection and tirzepatide; tirzepatide re-synthesized in-house using publicly available information and tested head-to-head; ² Phase 2 trial of ribupatide injection 8 mg conducted by Hengrui Pharmaceuticals in China; based on the efficacy estimand: treatment effect assuming participants adhered to protocol treatment and excludes data collected after premature treatment discontinuations or use of other weight-loss therapies from the analysis.

KaiNETIC Phase 3 Program:

Evaluating up to 10 mg, including Dedicated Trial in BMI 35+



Program initiated in December 2025; Data anticipated in 2028

Ribupatide Injection U.S. Phase 2b High Dose Trial in Obesity without T2DM

DESIGN

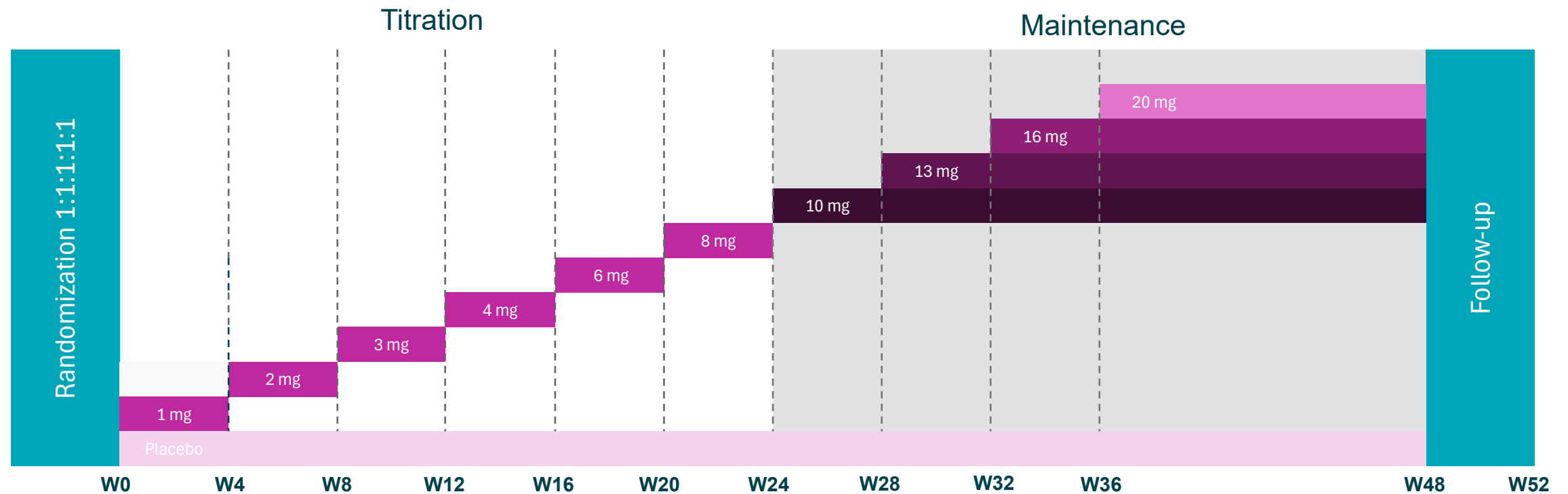
Double-blind, randomized, placebo-controlled

PARTICIPANTS

≥18 years old with BMI ≥35 kg/m²
without T2D; N= 264

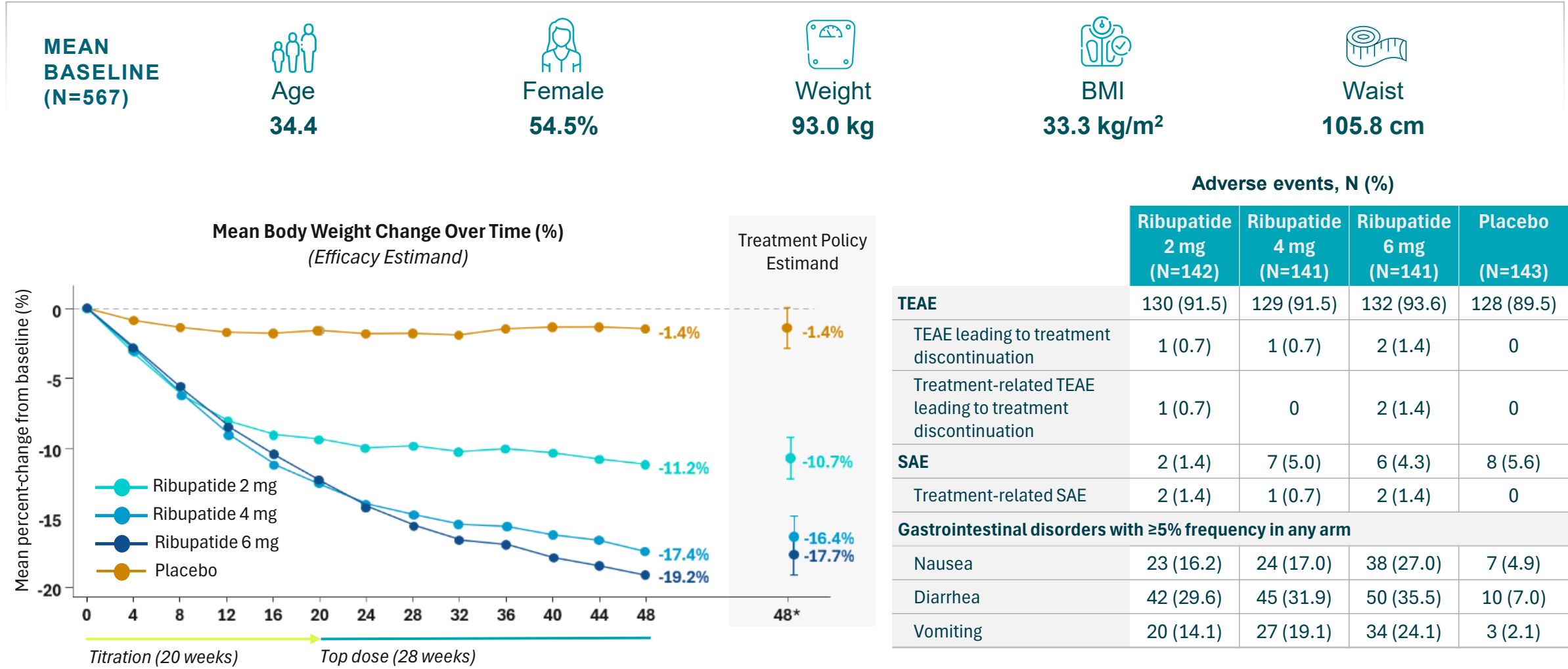
PRIMARY ENDPOINT

Percentage change in body weight
from baseline at at Week 48



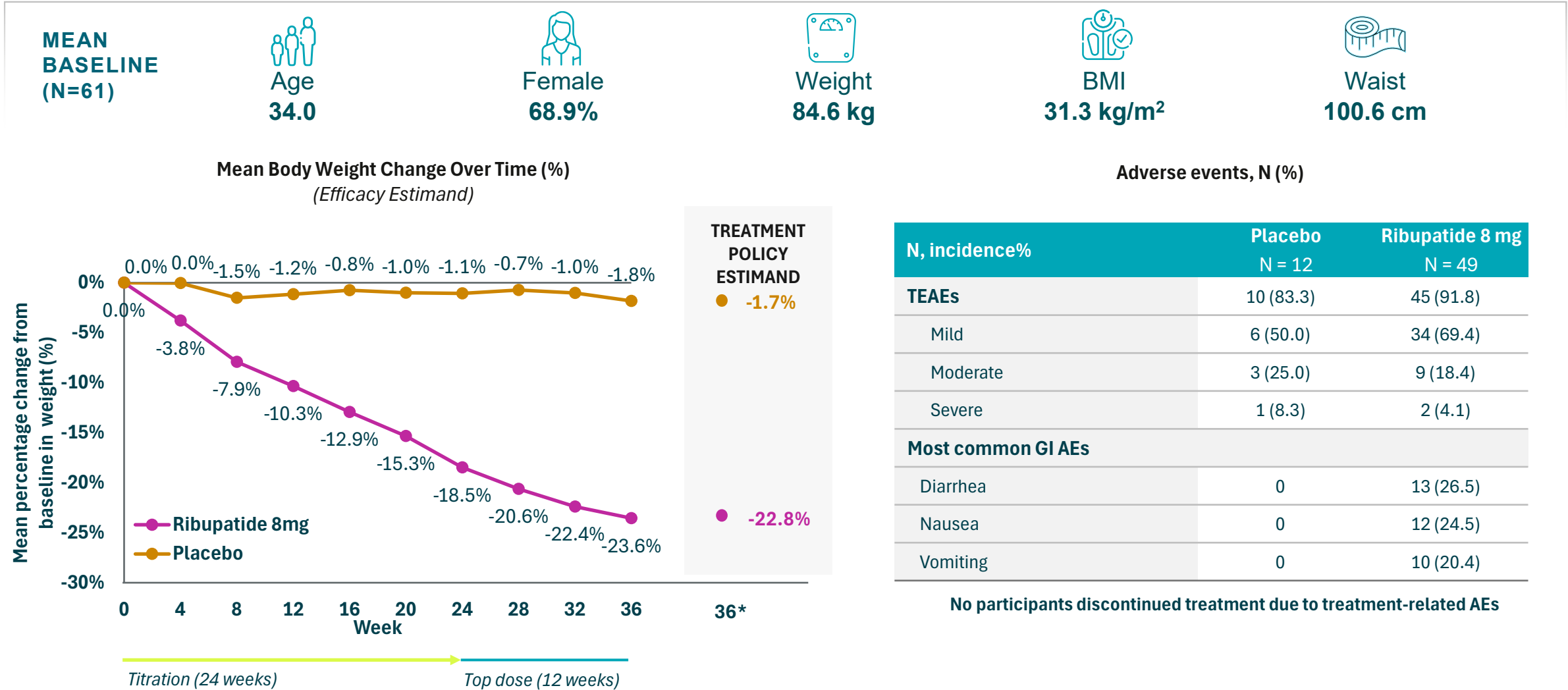
Trial initiated in March 2026 and fully enrolled; Data anticipated mid-2027

Ribupatide Injection Phase 3 Trial (up to 6 mg) in China: No Plateau in Weight Loss Observed at 48 Weeks



Phase 3 trial of ribupatide conducted by Hengrui Pharmaceuticals in China; enrolled participants at 55 sites in China; presented at ObesityWeek 2025
TEAE = treatment-emergent adverse event; SAE = serious adverse event; efficacy estimand: treatment effect assuming participants adhered to protocol treatment and excludes data collected after premature treatment discontinuations or use of other weight-loss therapies from the analysis. Treatment policy estimand: treatment effect including the impact of premature discontinuations or use of other weight-loss therapies

Ribupatide Injection Phase 2 (8 mg) Trial in China: 23.6% Mean Weight Loss over 36 Weeks with No Plateau

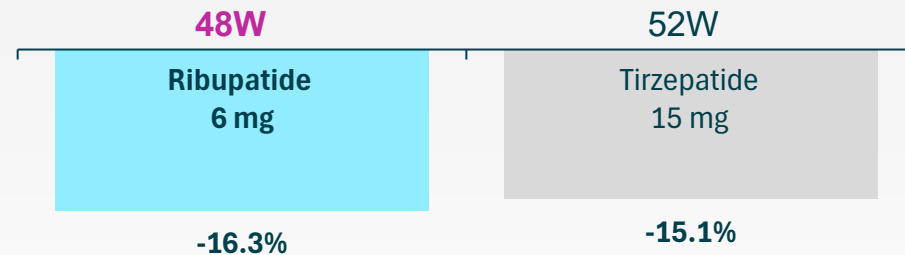


Trend of Increased Efficacy and Improved Tolerability in Global vs. China Trials Supported by Peer Data

Comparison of Trials Conducted in China

~50% Female Population

Mean Weight Change from Baseline Compared to Placebo
(Treatment Policy Estimand)¹

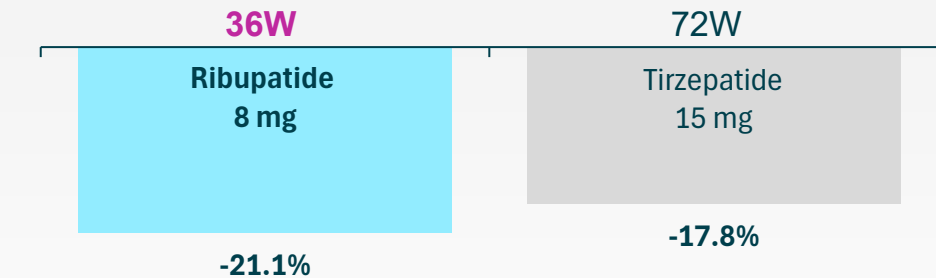


Study	HRS9531-301	SURMOUNT-CN
Region	China	China
% Female / Mean Baseline BMI	54.5% / 33.3	49.0% / 32.3
N / V / D	27.0% / 24.1% / 35.5%	32.4% / 19.7% / 40.8%
Weeks of Top Dose	28	32

Comparison of Trials Conducted in China and Globally

>65% Female Population

Mean Weight Change from Baseline Compared to Placebo
(Treatment Policy Estimand)¹



Study	HRS9531-203	SURMOUNT-1
Region	China	Global
% Female / Mean Baseline BMI	68.9% / 31.3	67.5% / 38.0
N / V / D	24.5% / 20.4% / 26.5%	31.0% / 12.2% / 23.0%
Weeks of Top Dose	12	52

N = Nausea, V = Vomiting, D = Diarrhea

*FOR ILLUSTRATIVE PURPOSES ONLY: No head-to-head clinical trials have been conducted. Differences exist between trial designs and participant characteristics, and strong caution should be exercised when comparing data across unrelated trials; ¹ Cross-trial comparison of treatment-policy results: JAMA 2024;332(7):551-560 (SURMOUNT-CN); Lancet 2024;12(3):184-195 (STEP 7); N Engl J Med 2022;387:205-216 (SURMOUNT-1); N Engl J Med 2021;384:989-1002 (STEP 1)



Kailera's Diversified GLP-1-Based Pipeline



Ribupatide Oral
GLP-1/GIP Receptor Dual Agonist

Ribupatide Oral: Potential for Compelling Efficacy and Highly Differentiated Tolerability Leveraging the **Same Molecule** as Lead Injectable



Ribupatide Oral
GLP-1/GIP

Progressing to Global Phase 3

- IND active with U.S. FDA
- On track to begin global Phase 3 trials in 1H' 2027

Unmet need for oral treatments

- Oral treatments are projected to represent 30%+ of the obesity therapeutic market by 2030
- Significant need to improve upon existing orals

Highly differentiated tolerability data

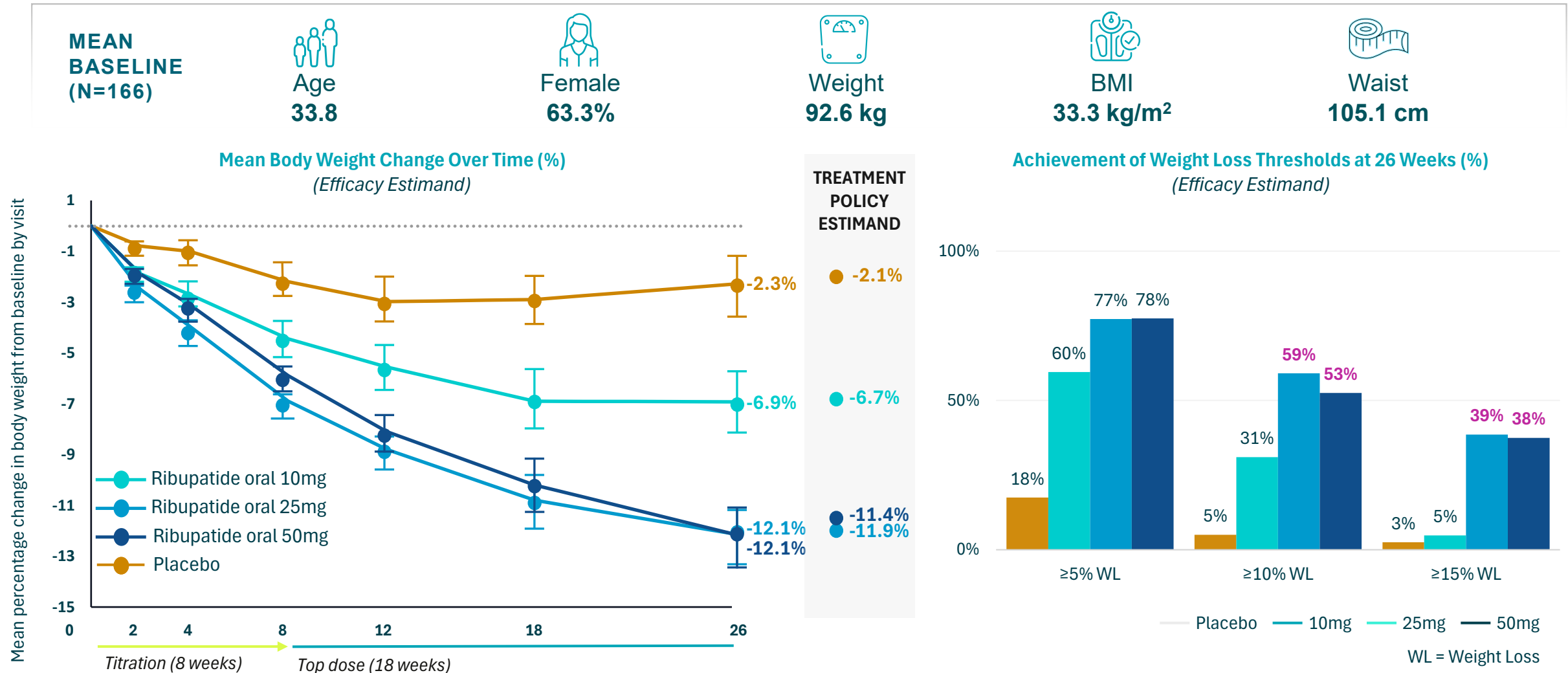
- Potential for category-leading tolerability profile
- Vomiting reported in only 11.4% of participants in Hengrui Phase 2 trial¹

Competitive efficacy data amongst orals

- **12.1% weight loss** observed at Week 26 with no observed plateau in Hengrui Phase 2 trial¹

Ribupatide Oral Phase 2 Trial in China:

12.1% Mean Weight Loss over 26 Weeks with Low GI AE Rates

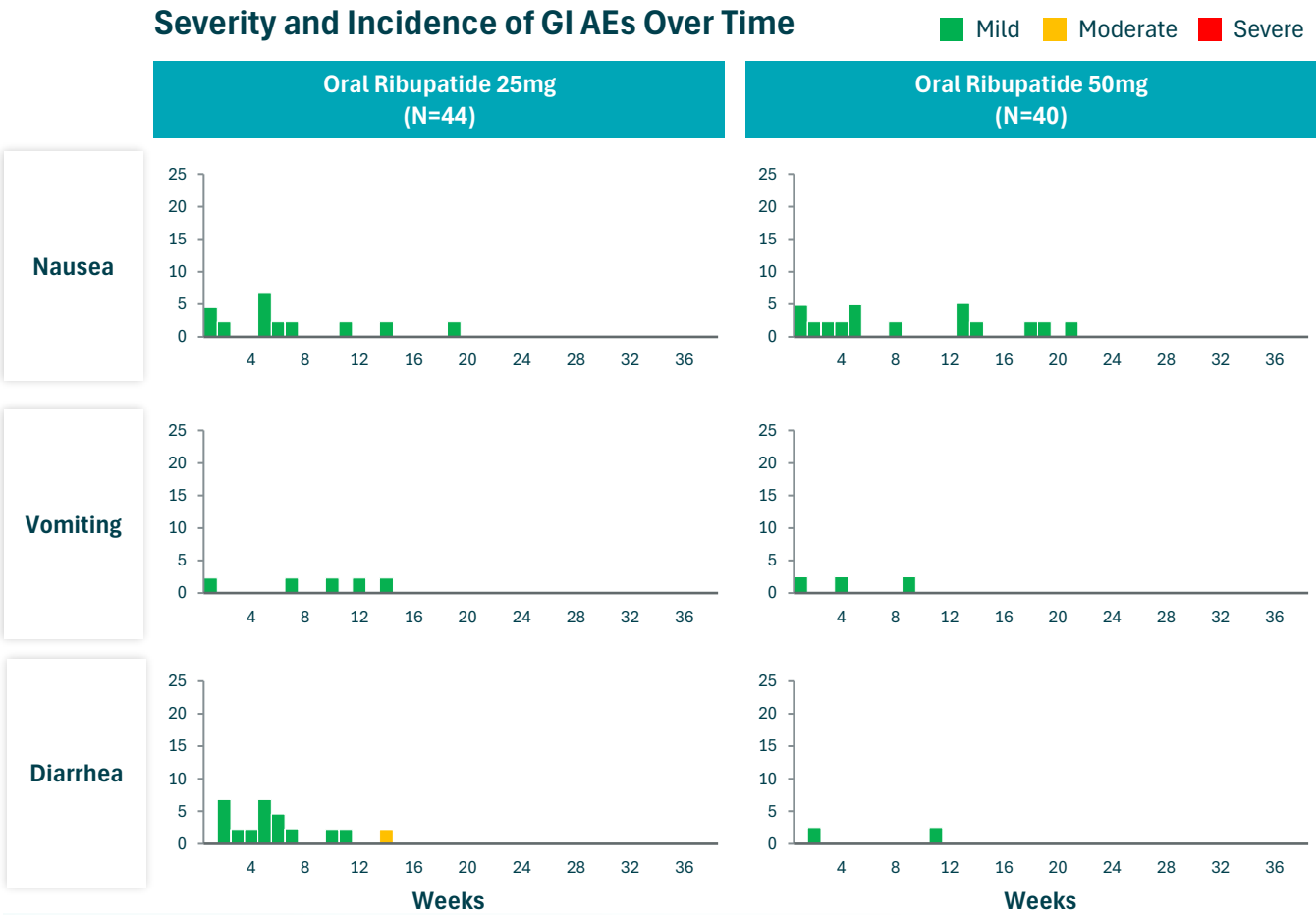


Ribupatide Oral Phase 2 Trial in China:

12.1% Mean Weight Loss over 26 Weeks with Low GI AE Rates

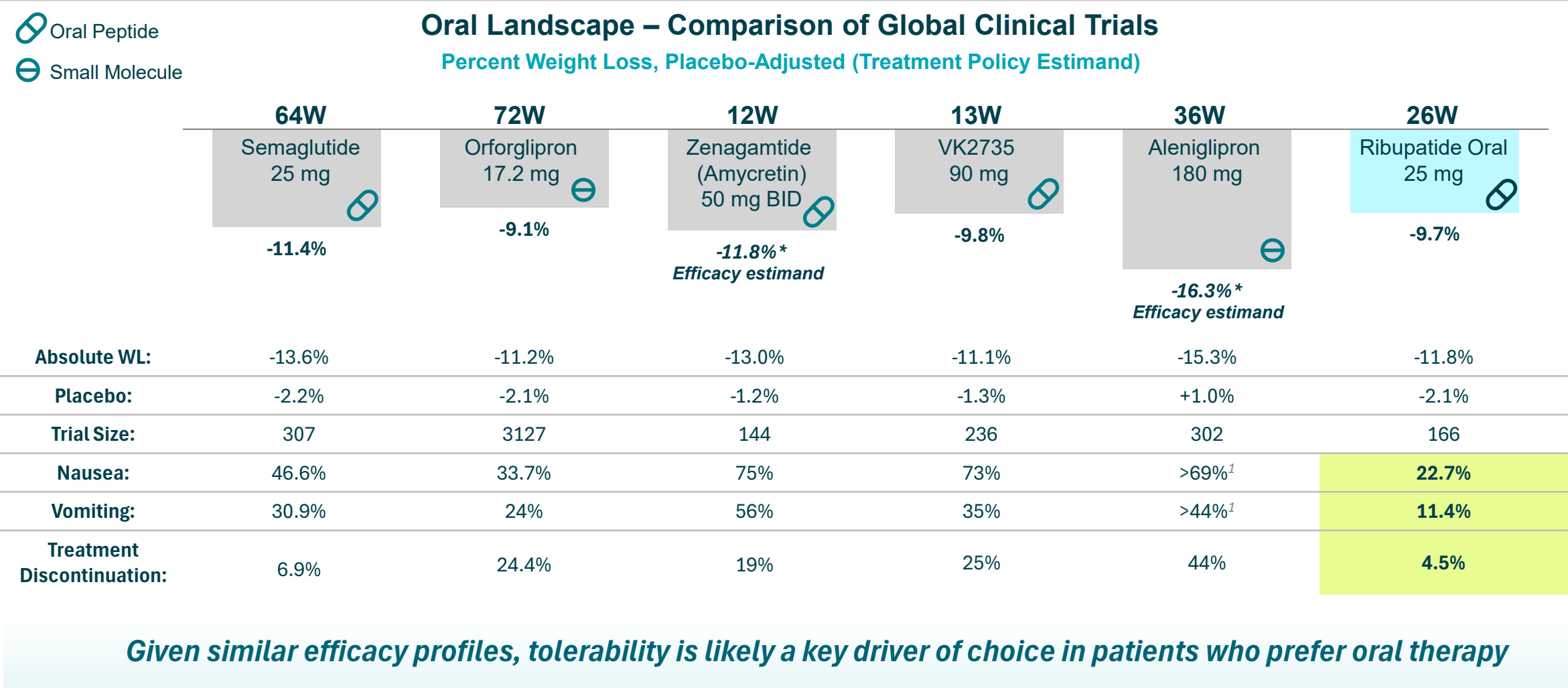
	Oral Ribupatide				Placebo (N=40)
	10mg (N=42)	25mg (N=44)	50mg (N=40)	Total (N=126)	
TEAEs	35 (83.3)	37 (84.1)	32 (80.0)	104 (82.5)	32 (80.0)
Mild	28 (66.7)	27 (61.4)	26 (65.0)	81 (64.3)	24 (60.0)
Moderate	7 (16.7)	9 (20.5)	6 (15.0)	22 (17.5)	8 (20.0)
Severe	0	1 (2.3)	0	1 (0.8)	0
Discontinued treatment early due to AEs	0	0	1 (2.5)	1 (0.8)	0
Nausea	5 (11.9)	10 (22.7)	8 (20.0)	23 (18.3)	3 (7.5)
Diarrhea	2 (4.8)	9 (20.5)	2 (5.0)	13 (10.3)	2 (5.0)
Vomiting	1 (2.4)	5 (11.4)	3 (7.5)	9 (7.1)	0

Vomiting reported in no more than 11.4% of participants



All GI AEs are mild except one case of moderate diarrhea

Ribupatide Oral: Potential for Highly Competitive Profile



FOR ILLUSTRATIVE PURPOSES ONLY: No head-to-head clinical trials have been conducted evaluating the following obesity treatments; Differences exist between trial designs and participant characteristics, and strong caution should be exercised when comparing data across unrelated trials; * Results are efficacy estimand, treatment policy results expected to be 1 – 4% lower based on trials with comparable treatment discontinuation rates; ¹Figures represent Part 1 of the ACCESS II trial, though additional events occurred in Part 2

Sources: Oral amycretin Phase 1 results, Lancet 2025; Viking Corporate Presentation Jan 2026, CX11 Phase 2 results, ADA 2025 poster; Structure ACCESS and ACCESS II results, company presentation 2025; OASIS-4 results, NEJM 2025; ATTAIN-1 results, EASD 2025 presentation; Phase 2 trial of ribupatide oral (HRS9531-T-201) conducted in China by Jiangsu Hengrui Pharmaceuticals



Kailera's Diversified GLP-1-Based Pipeline



KAI-7535

Oral small molecule GLP-1

KAI-7535: Oral Small Molecule GLP-1 with Competitive Efficacy



KAI-7535

Oral Small Molecule GLP-1

Global Phase 2 Ongoing

- Kailera initiated a Phase 2 trial in April 2026 with data anticipated in 2027

Small molecule advantages

- Provides convenience, small molecule scalability, and combination potential

Strong clinical validation

- 2,000+ patients dosed, exposure out to 52 weeks
- No liver safety signal observed to date

Competitive efficacy amongst orals

- Competitive weight loss of up to 11.1% with 180 mg at 50 weeks in Hengrui Phase 3 trial¹

¹ Phase 3 trial of HRS-7535 conducted in China by Hengrui Pharmaceuticals (efficacy estimand)

KAI-7535 Global Phase 2 Trial Initiated in Q2'2026

DESIGN

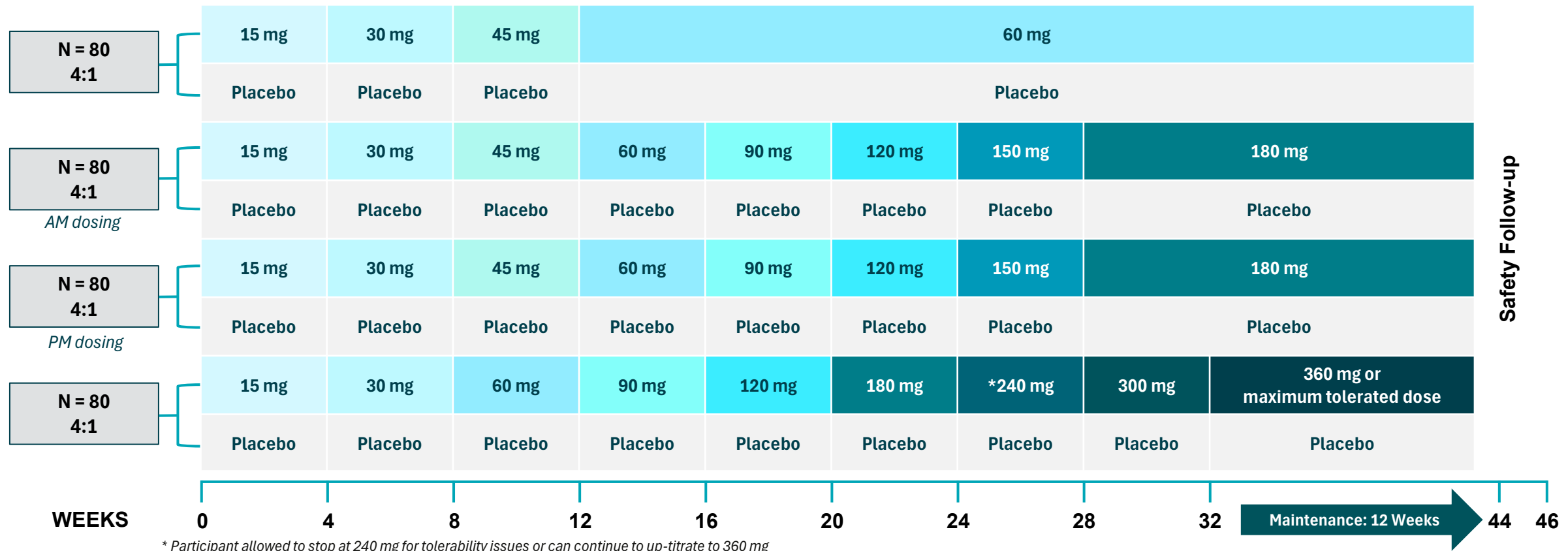
Double-blind, randomized, placebo-controlled

PARTICIPANTS

18-75 years old with obesity or overweight and at least one weight-related comorbidity

PRIMARY ENDPOINT

Percentage change in body weight from baseline at Week 44



KAI-7535 PK Bridging Phase 1 Study in Australia

DESIGN

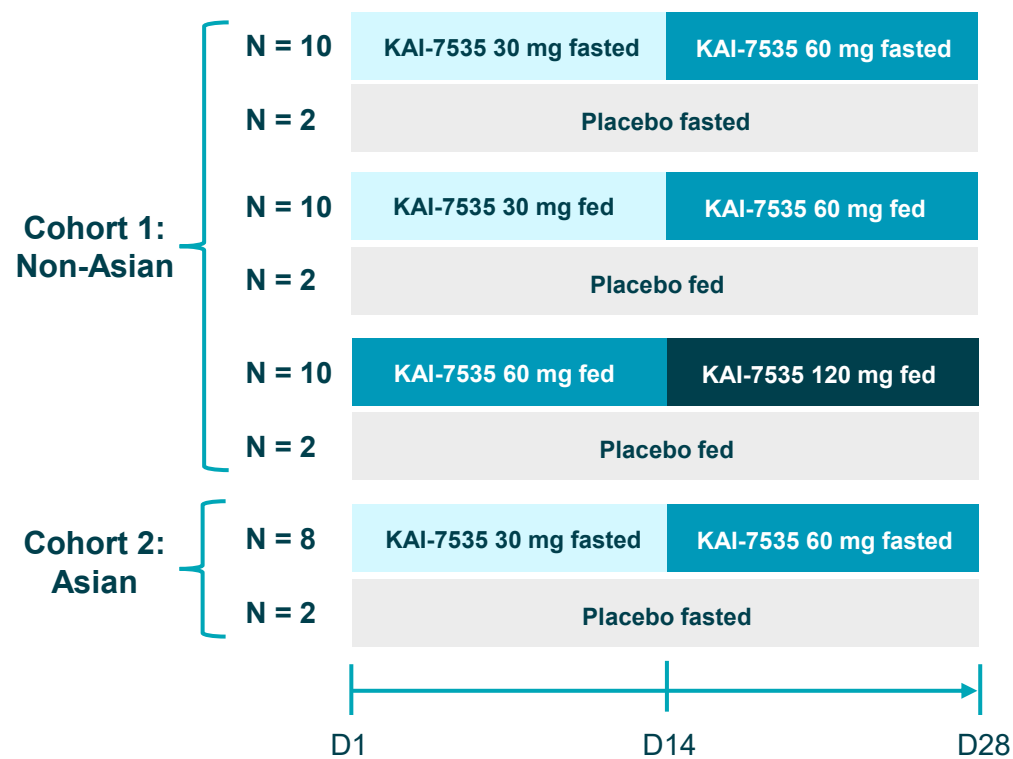
Randomized, double-blind, placebo-controlled, Phase 1 clinical trial

PARTICIPANTS

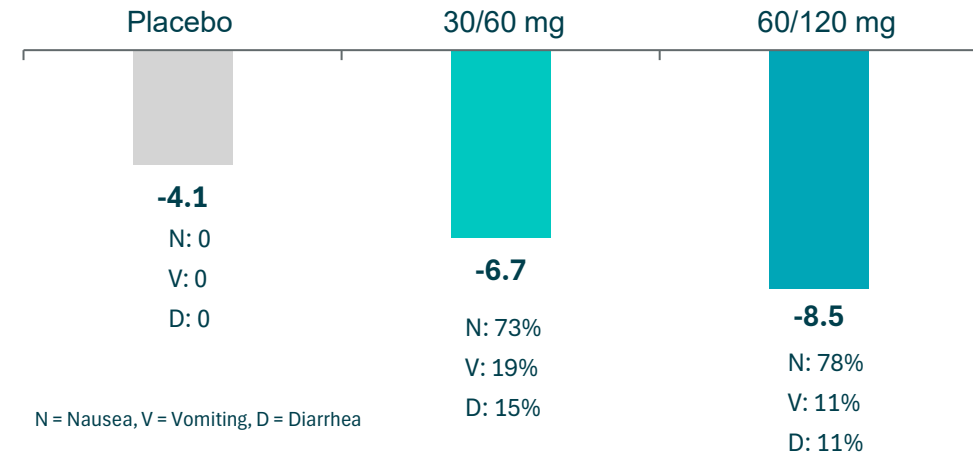
Healthy adults living with obesity or overweight, BMI 25 – 40 and body weight ≥ 120 kg

PRIMARY ENDPOINT

Safety, tolerability, pharmacokinetics and food effect



Mean Percentage Change from Baseline in Body Weight at Day 28 – Per Pooled Group (MMRM)



Tolerability Profile:

- No severe or serious TEAEs; **No TEAEs leading to treatment discontinuation** or AESIs reported
- **No increase in liver enzymes** observed
 - Compared to baseline, ALT decreased by -23.2% vs. -5.8% placebo
- **No liver safety findings**



Kailera's Diversified GLP-1-Based Pipeline



KAI-4729

Injectable GLP-1/GIP/Glucagon tri-agonist

KAI-4729: Next-Generation GLP-1/GIP/Glucagon Agonist Entering Global Clinical Development This Year



KAI-4729
Injectable
GLP-1/GIP/Glucagon

Progressing to Global Phase 1

- Kailera expects to initiate Phase 1 trial in 2H' 2026

Alternative Mechanism

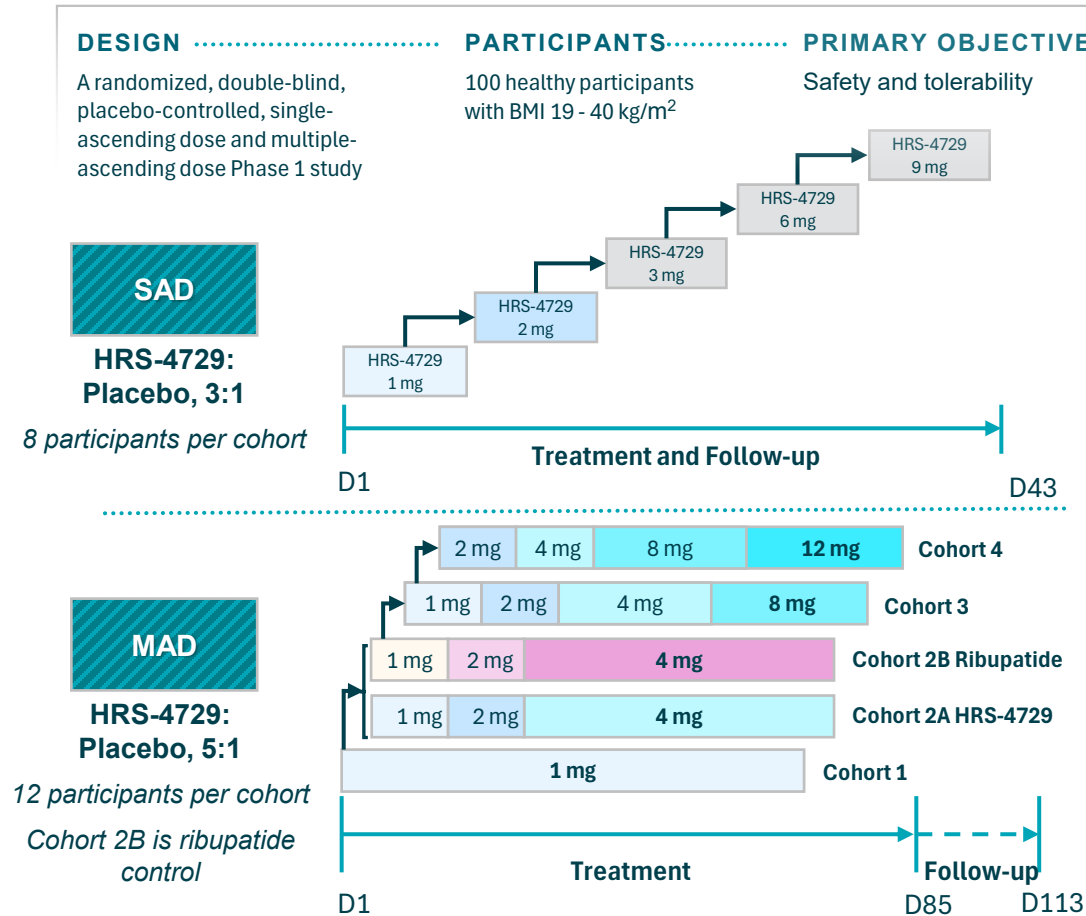
- Diversifies Kailera's pipeline with potential for compelling weight loss and liver fat reduction
- Designed to be a higher efficacy triple G than retatrutide

Strong Preclinical & Clinical Validation

- Hengrui Phase 1 trial demonstrated mean weight loss of up to 16.0% from baseline at Week 12
- In a DIO mouse model, percent weight change was greater compared to retatrutide¹ at the same dose level

KAI-4729: Potential for Compelling Weight Loss and Improved Liver Fat Reduction

Phase 1 Trial Design in China



Key Findings from Phase 1 SAD/MAD in China

- Half-life: Approximately 4 to 5 days, supporting once-weekly dosing
- Mean weight loss of up to 16.0% from baseline at Week 12
- Safety and tolerability profile consistent with GLP-1-based treatments
 - Most treatment-emergent adverse events were mild to moderate and GI-related
- In the subgroup of participants with baseline liver fat content (LFC) $\geq 8\%$, HRS-4729 demonstrated an overall dose-dependent reduction in LFC

Kailera plans to initiate a global Phase 1 trial in 2026



Manufacturing

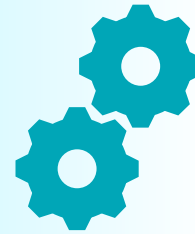


Manufacturing Strategy Designed to Leverage Diversified CDMO-Based Strategy to Support Global Scale and Long-term Continuity



Accelerated Entry to Clinic

Sourcing initial CTM from Hengrui enables **rapid path to clinic**



Diversified CDMO-Based Network

Parallel tech transfers to ex-China CDMOs seek to establish **supply chain resilience**



Scalable Commercial Blueprint

Vetting high-capacity, long-term agreements to meet mass-market global demand



Strategic Global Optionality

Option to leverage Hengrui's capacity provides significant flexibility and scale



Competitive Cost of Goods Sold

Processes designed to ensure COGS support a robust margin profile at full commercial scale



Milestones



Key Milestones Across Our Portfolio

Program	2026	2027+
Ribupatide Injection	✓ Q4'25: Initiated Global Phase 3 Trials – KaiNETIC-1 and KaiNETIC-3 (BMI 35+) ✓ Q1'26: Initiated Global Phase 3 Trial – KaiNETIC-2 (Obesity with T2D) ✓ Q1'26: Initiated Global Phase 2b High-Dose Trial	• Mid-2027: Phase 2b High-Dose Topline Data • 2028: Global Phase 3 Topline Data
Ribupatide Oral	✓ IND active • Key regulatory interactions	• 1H'2027: Initiate Global Phase 3 Trials
KAI-7535	✓ Q2'2026: Initiated Global Phase 2 Trial	• 2027: Global Phase 2 Topline Data
KAI-4729	• 2H'2026: Initiate Phase 1 Trial	• 2027: Phase 1 Topline Data

In addition, certain near-term data milestones across these programs from Hengrui-led development efforts in China

Cash, cash equivalents and marketable securities of \$1,171.8 million as of June 30, 2026
Cash on hand expected to fund operations into mid-2028

GLP-1-Based Pipeline Designed to Address Patient Needs Throughout Treatment Journey



Ribupatide Injection GLP-1 / GIP

Potential for the **greatest weight loss** with class-like tolerability

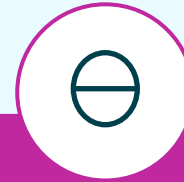
- 23.6% mean weight loss at 36 weeks with 8 mg and no observed plateau¹
- Potential for category-leading weight loss with class-like or better tolerability profile



Ribupatide Oral GLP-1 / GIP

Potential for compelling efficacy and **highly differentiated tolerability**

- Potentially category-leading tolerability with no more than 11.4% of Phase 2 participants reporting vomiting²
- 12.1% mean weight loss at 26 weeks with 25 mg and no observed plateau²



KAI-7535 GLP-1

Potentially competitive weight loss and tolerability in a **scalable small molecule**

- 11.1% mean weight loss at 50 weeks with 180 mg³
- >2,000 patients dosed with no observed liver concerns⁴



KAI-4729 GLP-1 / GIP / GCG

Potential for **compelling weight loss** and **improved liver fat reduction** with an alternative mechanism

- 16.0% mean weight loss at 12 weeks in Phase 1 MAD⁵
- KAI-4729 vs. retatrutide in nonclinical studies showed the potential for greater weight loss⁶

¹ Phase 2 trial of ribupatide injection 8 mg conducted by Hengrui Pharmaceuticals in China; based on the efficacy estimand; ² Phase 2 trial of ribupatide oral conducted by Hengrui Pharmaceuticals in China; based on efficacy estimand; ³ Phase 3 trial of HRS-7535 conducted by Hengrui Pharmaceuticals in China; based on efficacy estimand; ⁴ As of August 2026; ⁵ Phase 1 trial of HRS-4729 conducted by Hengrui Pharmaceuticals in China ⁶ Retatrutide re-synthesized in house using publicly available information and tested head-to-head

The Kailera logo is displayed in white on a dark teal background. The word "kailera" is written in a lowercase, sans-serif font. The letter "k" is stylized with a long, sweeping tail that curves around the "a" and extends towards the right. The background features large, overlapping, curved shapes in varying shades of teal, creating a sense of depth and movement.

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